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February 23, 2021

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DeAnn T. Walker Public Utility Commission 1701 N. Congress Avenue P.O. Box 13326 Austin, TX 78711-3326

Dear Chairman Walker;

With all the recent news surrounding ERCOT, its performance during the recent winter storm, the unhappiness with ERCOT by the general Texas population, and the recent resignation of all ERCOT board members that live out-of-state, I have a proposition for you.

I would like to be one of the next ERCOT board members. I have been in the oil and gas industry since 1990 as an engineer, project manager, crude oil measurement specialist and a construction supervisor. I have a degree in Mechanical Engineering from Texas A&M University and while attending A&M, I was a member of the 12thMan Kickoff Team, a part of the A&M football program. My appointment would show the citizens of Texas that "one-of-them" is on the board, representing their interests and I have the experience and education to understand the workings of the Texas electrical grid.

I know it would be a bold move, but a "bold move" may help restore faith in the ERCOT board at a time when confidence in ERCOT is at an all-time low.

Regardless of the decision, I wish you all the best and I want you, the PUC, and ERCOT to succeed, as I am a fellow Texan and a customer.

Sincerely,

Larry D. Motley (817) 371-0233

Attachments

Oualifications

20 + Years' Oil & Gas Experience - Project Engineer, Project Manager, Mentor, & Supervisor.

Education

BACHELOR OF SCIENCE - MECHANICAL ENGINEERING | TEXAS A&M UNIVERSITY

Experience

- All phases of Project Management & Design from conceptualization (scope) to commissioning
- o Pipelines, compression, natural gas processing plant projects, equipment sizing, specifications, & procurement
- o Installation of natural gas compression packages & related equipment in greenfield & brownfield settings
- o Experienced in crude oil gathering & mainline transportation systems
- o Noise & vibration mitigation & control
- o Operational improvements of existing equipment & problem resolution
- o All phases of the bid process from bid package construction to contractor selection
- High volume gas metering stations that utilize ultrasonic measurement
- o Asset acquisition due diligence
 - Inspected assets in the field, reviewed documentation, & submitted reports for a possible Canadian midstream acquisition
 - Inspected assets in the field & submitted reports for a West Texas/Southeastern New Mexico midstream acquisition.
- o Coordination & Installation of 3rd party connections
- o Interpreting & red-lining P&IDs
- o Industry codes & regulations ASME B31.3, B31.4, B31.8, BPVC Section IX, API 1104, DOT 192, & DOT 195
- o Ability to cultivate & nurture relationships with other departments, third party contractors, vendors, & coworkers
- o Management-of-Change (MOC's) initiation & completion
- o PHA & hazard review team member
- o Asset integrity testing & rehabilitation
- o Oracle, Markview, Excel, Microsoft Projects, familiar with Stoner & Winflow hydraulic modeling software

Supervision Experience

- o Supervised construction department over gas plants, pipelines, & compressor stations
- o Enforced safety policies & procedures, & conducted safety meetings
- o Mentored & guided new engineers & interns in developing their career skills
- o Administered annual employee performance reviews
- Supervised project inspector's & contractor's performance
- Developed & cultivated relationships with Operations to facilitate discharging job responsibilities
- o Directed crude oil pipeline measurement activities
- o Guided non-direct reporting employees for monthly crude oil pipeline accounting & tracking goals
- o Supervised maintenance crew for an industry production facility

Honors / Activities

- Texas A&M 12th Man Football Kickoff Squad ('85 & '86) SWC Champions / Cotton Bowl ('86 & '87)
- ◆ Committee Member 12thMan Kickoff Team Foundation
- Phi Theta Kappa Honor Society.

Work History

o COGENT MIDSTREAM (Dallas, TX & Permian Basin)

March 2019 - February 2021

- Engineer / Project Manager
- Major Projects & Responsibilities
 - ◆ 25.6 miles of 20" Pipeline <\$40 MM>
 - ♦ 22.6 miles of 12" Pipeline <\$22 MM>
 - ◆ 5 Grassroots compressor stations (Cat/Ariel 3516/3606/3608 packages) <\$2 MM -\$3 MM>
 - ◆ Multiple compressor package moves, poly pipelines, foreign company connections <\$100k \$600k>
- o ATMOS ENERGY (Dallas, Texas & Statewide)
 - Engineer III / Project Manager

March 2017 - March 2019

- Major Projects & Responsibilities
 - ♦ 9 miles of 20" Pipeline <\$11 MM>
 - ◆ Installation of 8", 6", and 4" Ultrasonic meters, Coriolis meters, Roto meters, and Orifice Meters
 - Rehabilitation work at meter sites & sales' point projects
- **ENBRIDGE** (North Texas / Barnett Shale Assets)
 - Senior Engineer/ Project Manager / Area Engineer

Iune 2007 - October 2016

• Construction Superintendent / Supervisor

February 2006 - May 2007

- Maior Projects -
 - ◆ Installation of two 1,000 bpd condensate stabilization skids, NGL piping, dual truck loading skid, Coriolis measurement, pumps, upgraded plant programming & electrical system < \$10.6 MM >
 - ♦ Installation of a greenfield natural gas compressor station which included three Waukesha 7044/Ariel compressor skids, a dehy system, & an instrument air system < \$4.3 MM >
- CONOCOPHILLIPS / CONOCO
 - Standardization / Project Engineer (Ponca City, OK)

April 2004 - February 2006

• Senior Project Engineer / Project Manager (San Angelo, Texas)

July 1997 - March 2004

- Major Projects -
 - ◆ Coahoma Loop Line Project approximately 2.5 miles of 8" & 14 miles of 10" buried steel pipeline < \$2.2 MM>
 - ♦ Installed two repackaged high-speed compressor units in a gas processing plant < \$1.56 MM>
 - ◆ API 653 inspection & repair program on three product tanks ranging from 35,000 to 100,000 bbls.

→ FLINT ENGINEERING & CONSTRUCTION

• Project Engineer / Project Manager (Tulsa, OK)

December 1996 - July 1997

- Major Projects -
 - ◆ Responsible for a 65 shallow gas well project in the Black Warrior Coal Basin in Tuscaloosa, AL
 - ◆ Major pipeline reconditioning project in Demopolis, AL for TRANSCO.

KOCH GATEWAY PIPELINE COMPANY

• Project Engineer / Project Manager (Carthage, TX)

August 1995 - November 1996

- o MID-VALLEY PIPELINE COMPANY (Interstate crude oil pipeline Texas to Michigan)
 - Measurement Specialist (Longview, TX)

September 1991 - May 1995

• Pipeline Engineer (Longview, TX)

August 1990 - September 1991

- Major Accomplishments -
- - Systems delivered an average of 131,964,338 bbls/year with an average accuracy of 0.01% when compared to receipts over the same period.

BLUE BELL CREAMERIES

• Maintenance Supervisor (Brenham, TX)

June 1987 - August 1990